



# CITY OF IRWINDALE

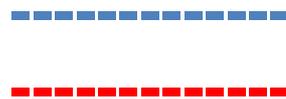
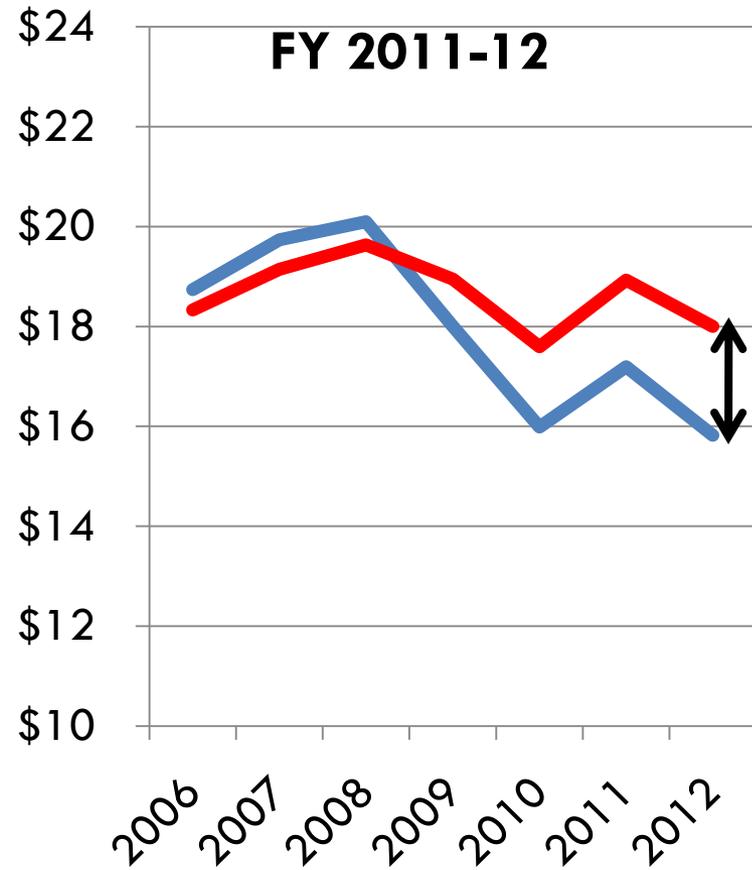
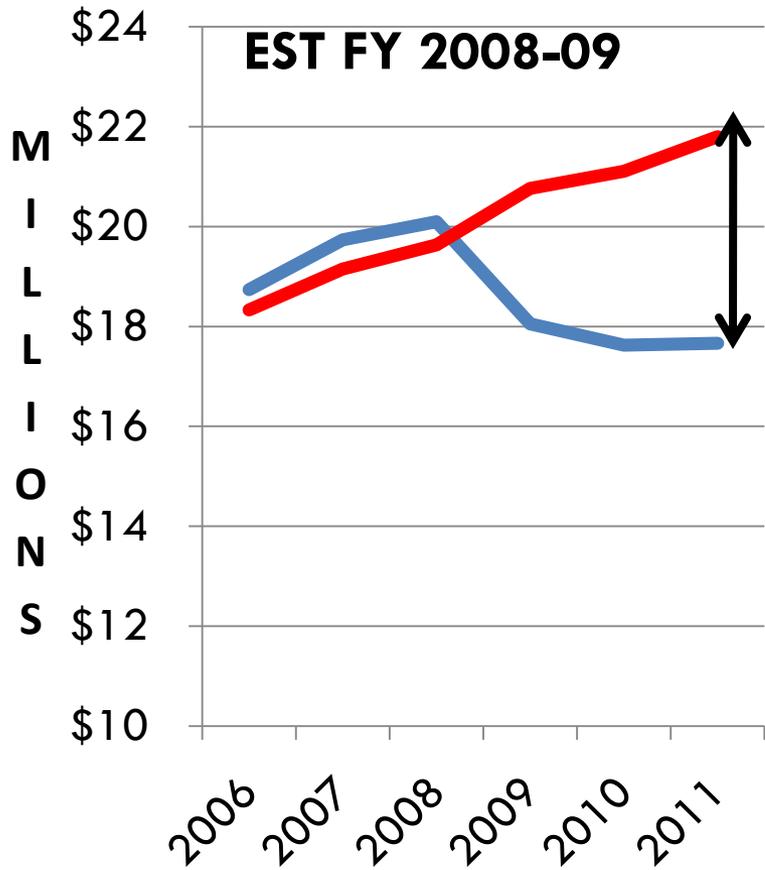
CITY MANAGER'S PROPOSED BUDGET FY 2011/12

# CITY MANAGER'S PROPOSED GOALS FOR FY 2011/12

- Continue efforts relating to revenue enhancement and cost reduction strategies
- Maintain City services
- Requested departments to reduce costs again wherever possible
- Continue to postpone equipment replacement where safe and appropriate, use grants whenever possible
- Use Reserves Prudently!

# REVENUES VS EXPENDITURES

## ESTIMATED 08-09 VS CURRENT 11-12



REVENUES  
EXPENDITURES

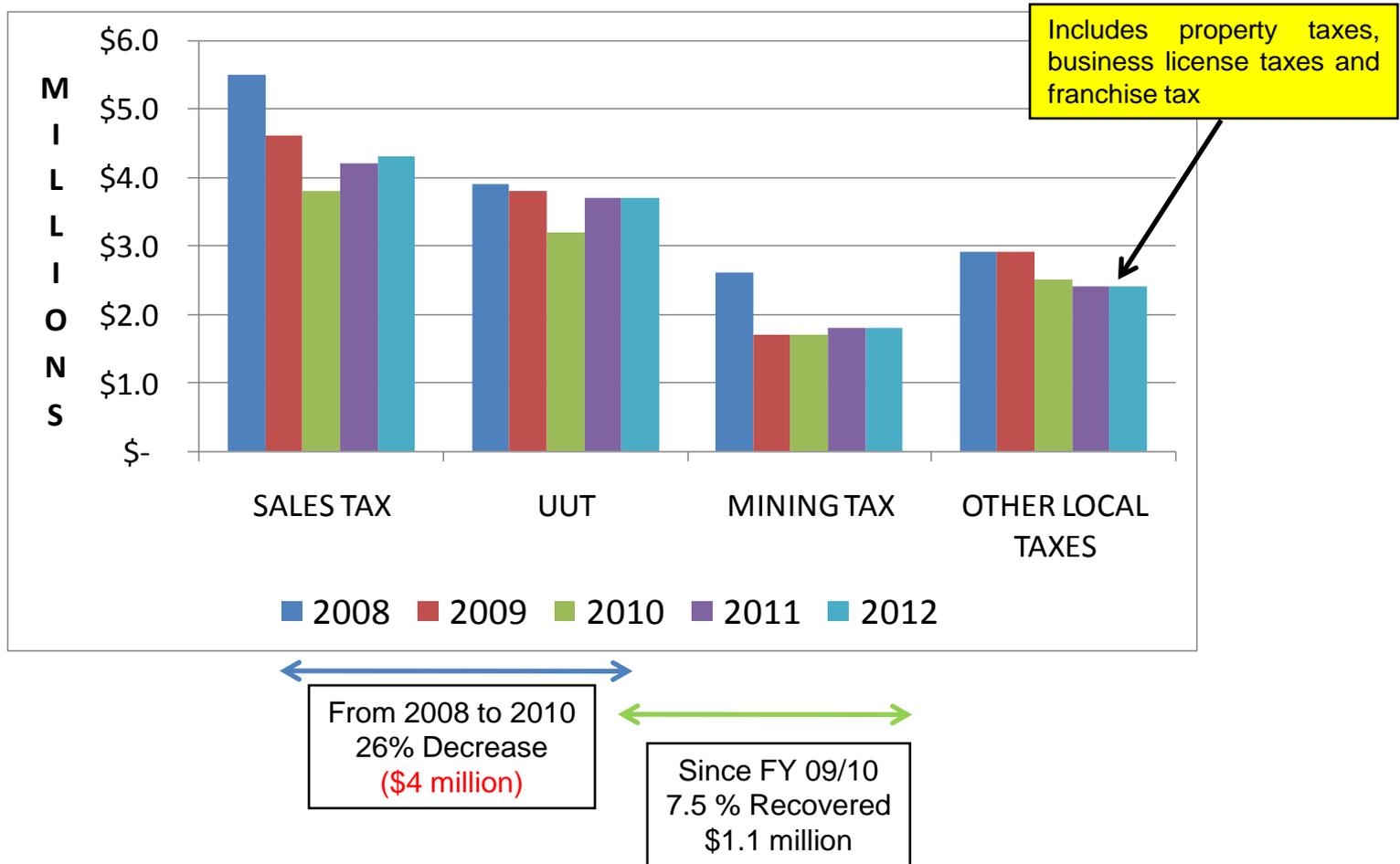


# GENERAL FUND BUDGETED REVENUES

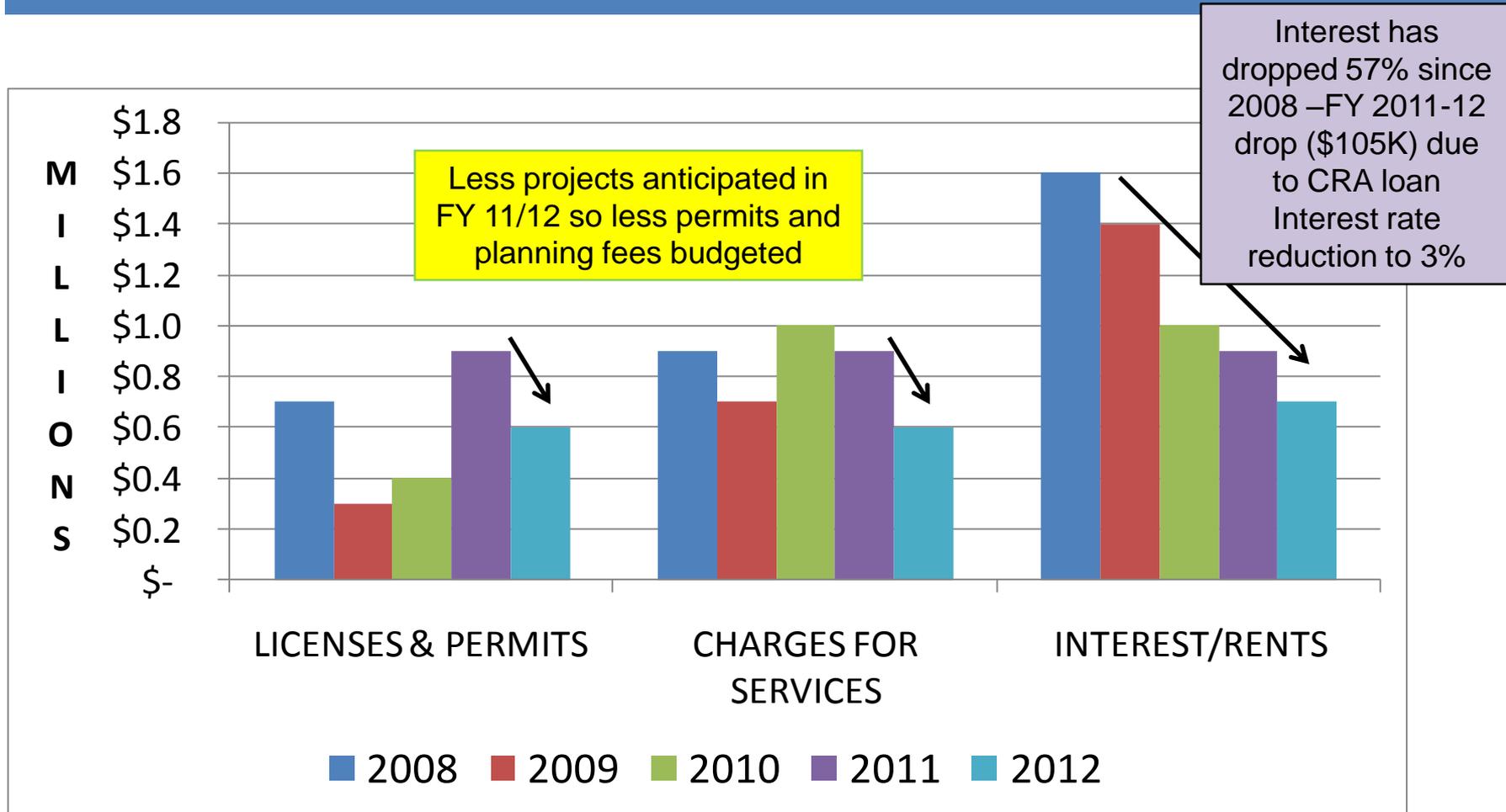
## FY 2011/12



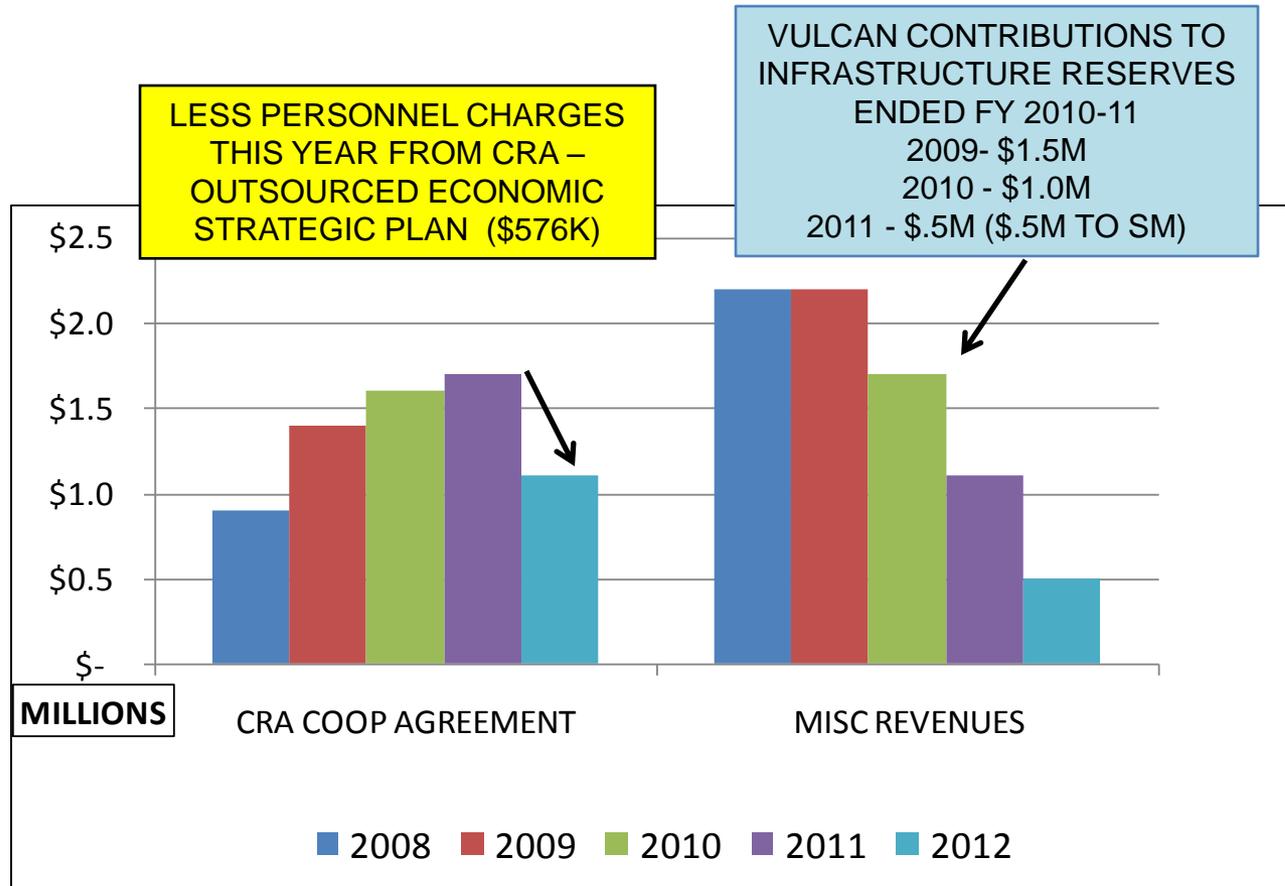
# TAX REVENUES = \$12.2 M



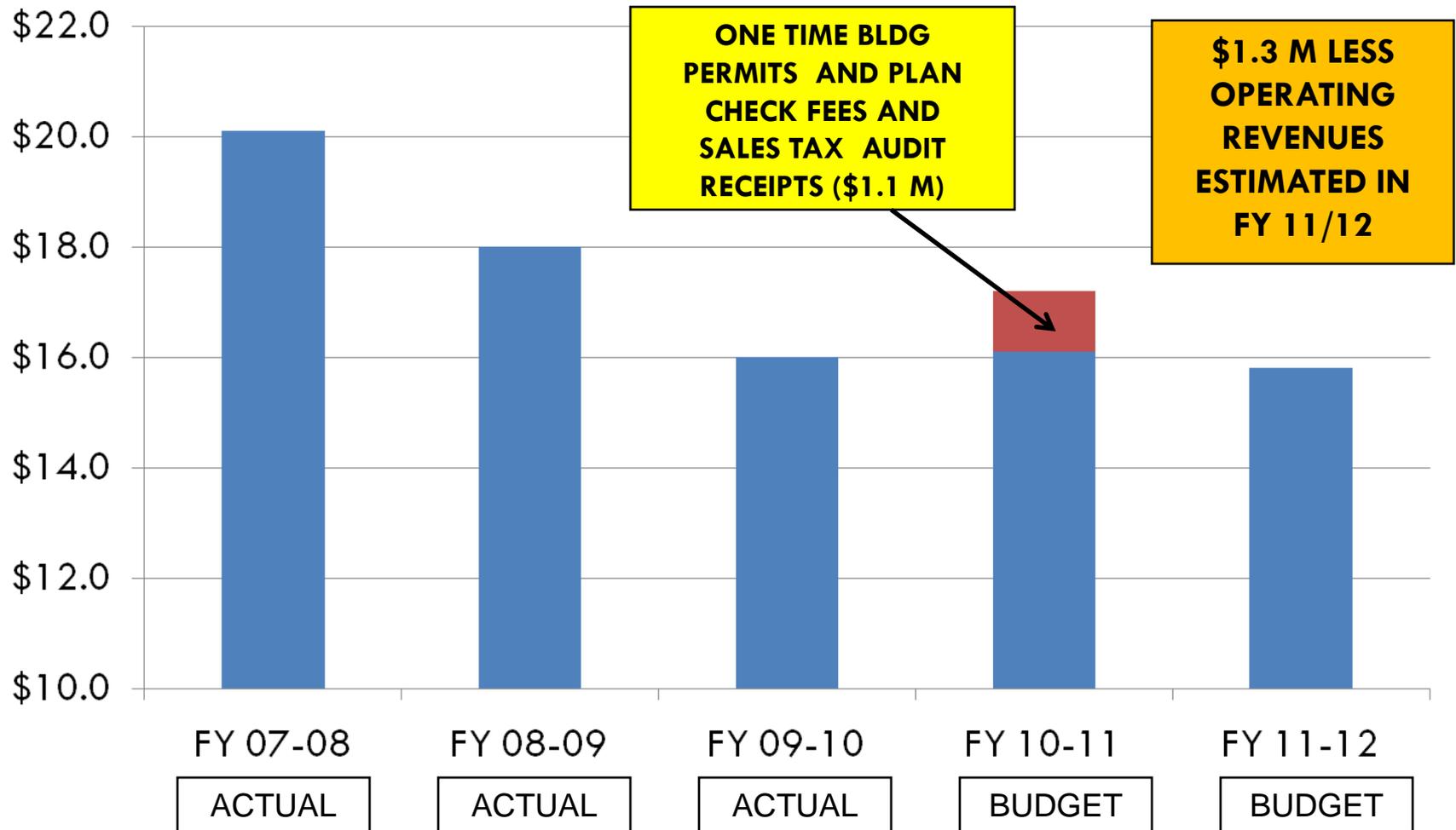
# OTHER REVENUE SOURCES



# OTHER REVENUE SOURCES (CONTINUED)



# GF TOTAL OPERATING REVENUES

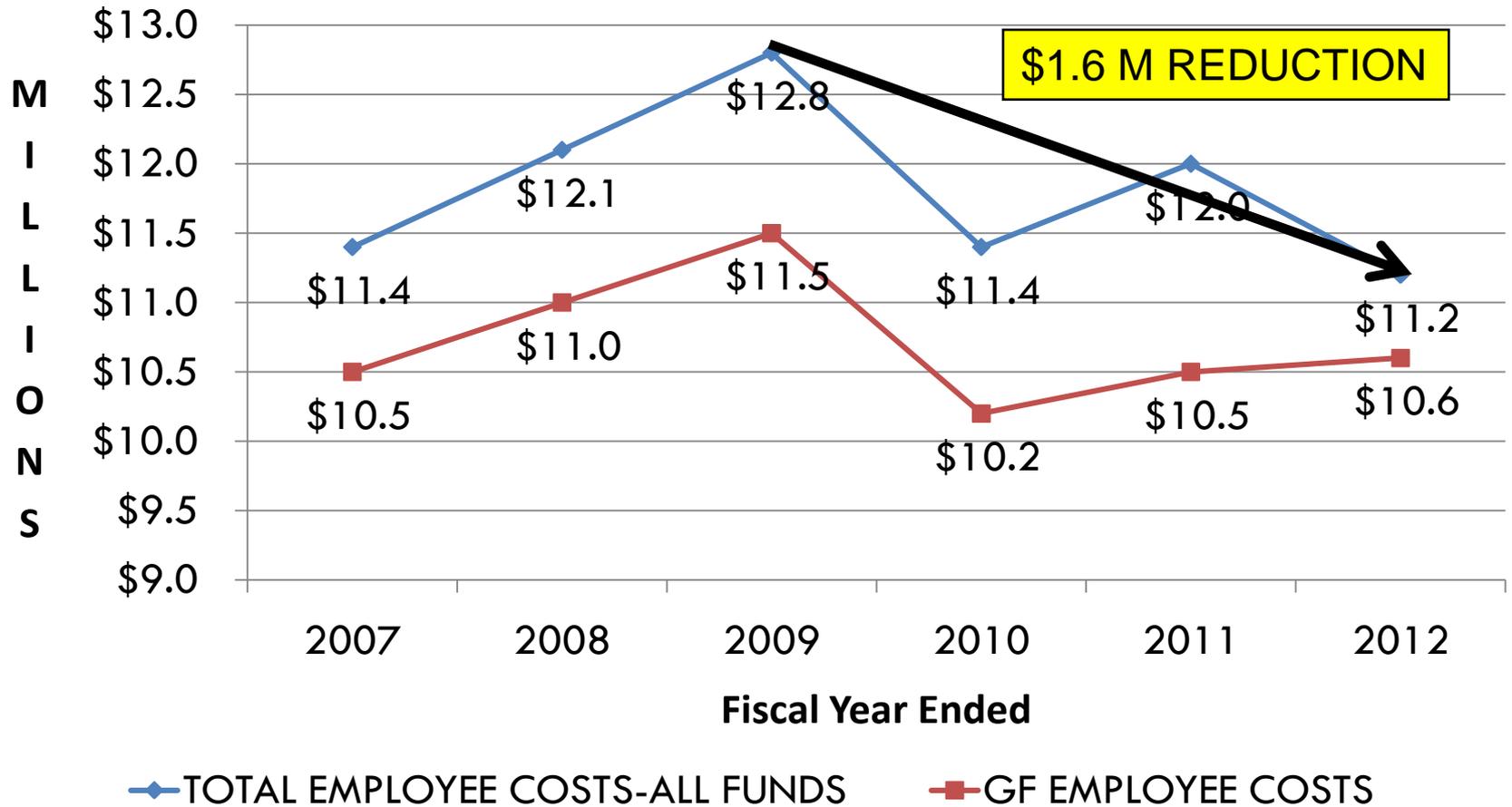




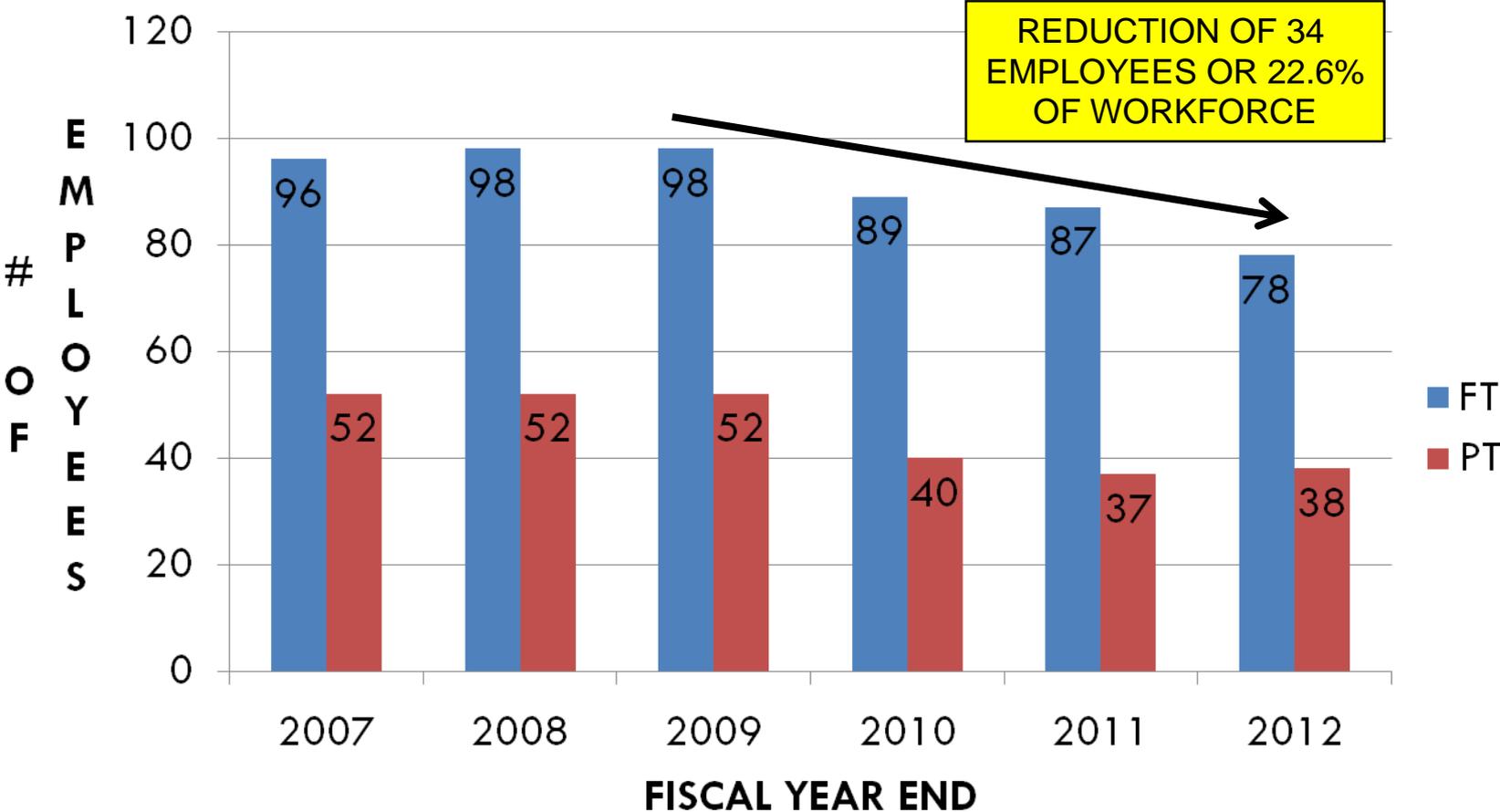
# BUDGETED EXPENDITURES

## FY 2011/12

# PERSONNEL COSTS



# DOWNSIZED WORKFORCE



# PERSONNEL COSTS SUMMARY

- Personnel savings:
  - Retirements/Resignations of positions not being replaced \$790,000 SAVINGS
  - Retirements filled at a lower cost -\$115,000 SAVINGS
  - EE Contributions to PERS/PARS - \$160,000 SAVINGS
- Personnel Cost Increases:
  - PERS Rates - \$162,000
  - PARS Rates - \$119,000
  - Health Insurance Rates - \$180,000
  - Contracted positions ending - \$180,000

# PROPOSED STAFFING/ REORGANIZATION

## □ Library Programs

- Staffing shortage – currently 2 PT pages are budgeted – need for 2 more PT pages for library coverage (M-Th 9 a.m. – 7 p.m.)
- 16-20 hours per week
- Safety issues with lack of staffing
- \$24K additional costs

## □ Code Enforcement Division to PD

- No change in budget, only organizational change
- Matches more closely with compliance requirements similar to PD – Code/Ordinances

# PROPOSED STAFFING/ REORGANIZATION (CONTINUED)

- Planning Director and Redevelopment Manager Retirements – Sept 2011 and June 2011
  - Plan not to replace positions in next FY
  - Instead Contract Out – RSG part-time
  - Allows Flexibility based on project load, increase/reduce hours as needed.
  - Will create savings in the General Fund not replacing a FT Planning Director
  - Redevelopment Manager is 100% CRA Funded
  - Aligns well with Redevelopment Strategic Plan in progress

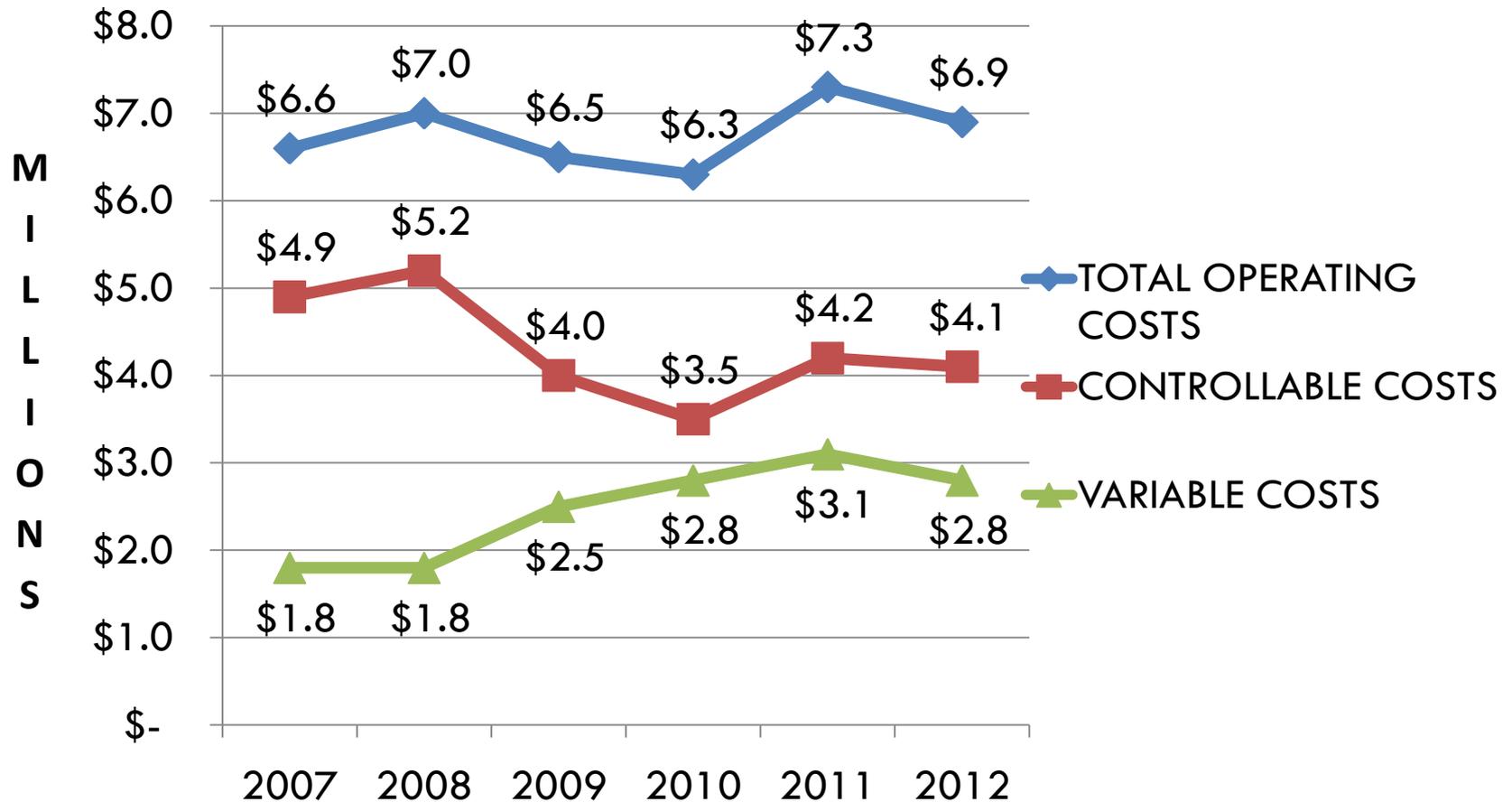
# PROPOSED STAFFING/ REORGANIZATION (CONTINUED)

- PW – Yard will report to PW – Engineering
  - ▣ New organization chart
  - ▣ Internal promotional opportunities
  - ▣ Budget and contract administration duties will be transferred to PW Engineering Management who will oversee maintenance staff
  - ▣ \$565,000 in savings from retirements
    - To maintain current services, additional costs:
      - \$90,000 to contract Janitorial Services (City Hall, PD, Rec & Library)
      - \$22,000 to reorganize Yard Staff – all will be considered Maintenance Workers (no longer broken out between Streets, Parks and General)

# OPERATING COSTS

- Represents all costs not related to personnel, capital equipment or projects
- Two types:
  - ▣ **Controllable Operating Costs** – departments can defer work or decide not to expend resources if appropriate (ie. consultants, meetings, travel, office supplies)
  - ▣ **Variable Operating Costs** – Costs that are rate based where the City has no control or authority to set (ie. utility costs, workers' compensation and liability insurance, retiree medical costs, resident RX, etc/ )

# GENERAL FUND OPERATING COSTS



# GENERAL FUND OPERATING COST SUMMARY

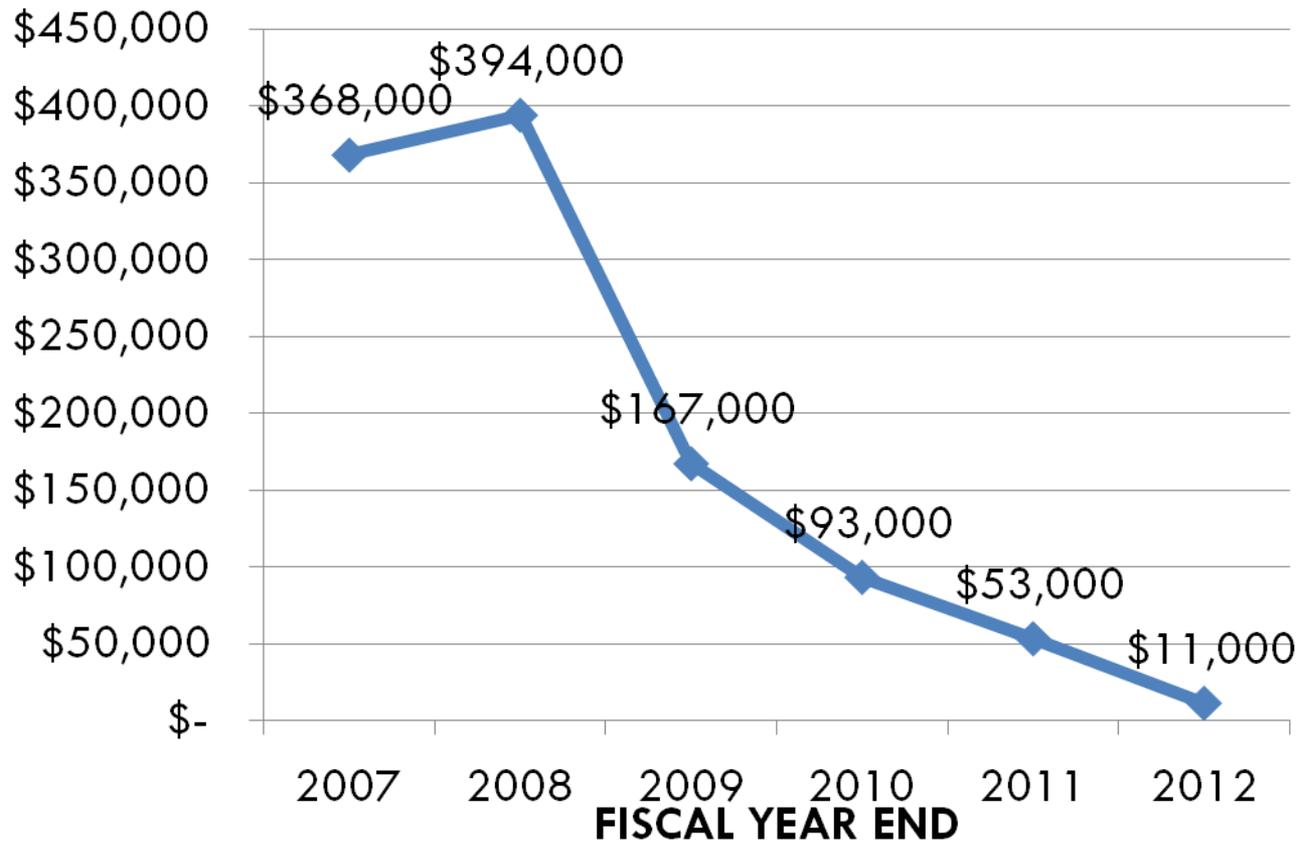
## □ Savings:

- Worker's Comp/Liability Premiums - \$275,000
- Annual Required Contribution – OPEB - \$178,000
- Charge 20% utilities to SM Fund - \$90,000

## □ Cost Increases:

- Utilities increases 10% - \$40,000
- Janitorial Contract due to Retirements - \$90,000
- Annual Election - \$24,000
- Playground Equipment Maintenance - \$10,000
- IT Needs (website, on call services, hardware warranties, backup maintenance, etc) - \$18,000

# GENERAL FUND CAPITAL EQUIPMENT REPLACEMENT

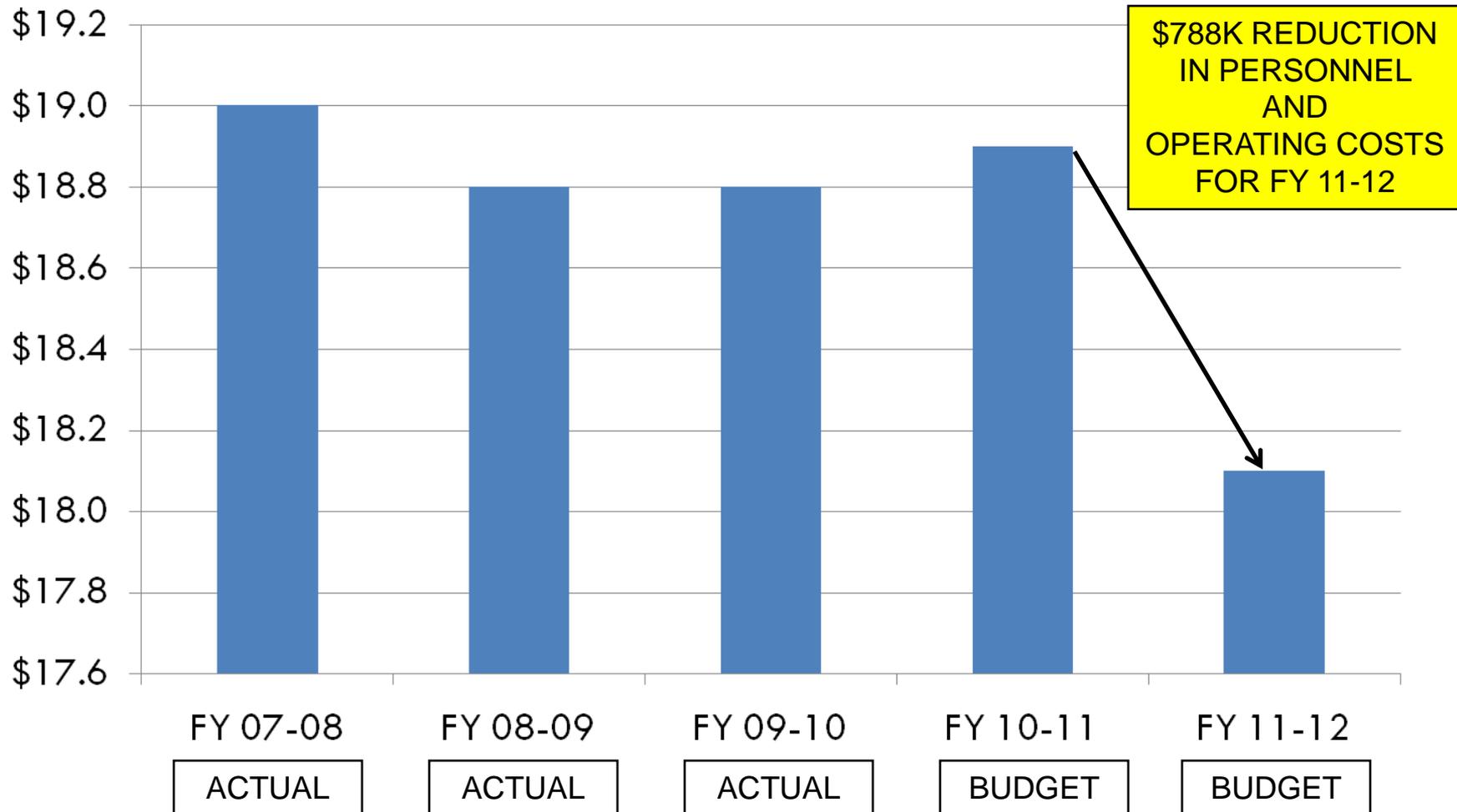


# GENERAL FUND CAPITAL EQUIPMENT REPLACEMENT

- ONLY MINIMUM IS BEING REQUESTED
  - ▣ IT EQUIPMENT REPLACEMENT (\$11,000)
- THIS IS AN AREA OF CONCERN SINCE REPLACEMENT OF VEHICLES, TECHNOLOGY, ETC. IS EMINENT!

# GENERAL FUND

## TOTAL EXPENDITURES



# PROPOSED GENERAL FUND BUDGET

## FY 2011/12



OPERATING BUDGET (EXCLUDING ONE-TIME ITEMS)	MID-YEAR ESTIMATE FY 10/11	PROPOSED BUDGET FY 11/12
Revenues	\$17,194,000	\$15,843,000
Expenditures	(\$18,931,000)	(\$18,143,000)
<b>Projected Deficit</b>	<b><u>\$(1,737,000)</u></b>	<b><u>\$(2,300,000)</u></b>

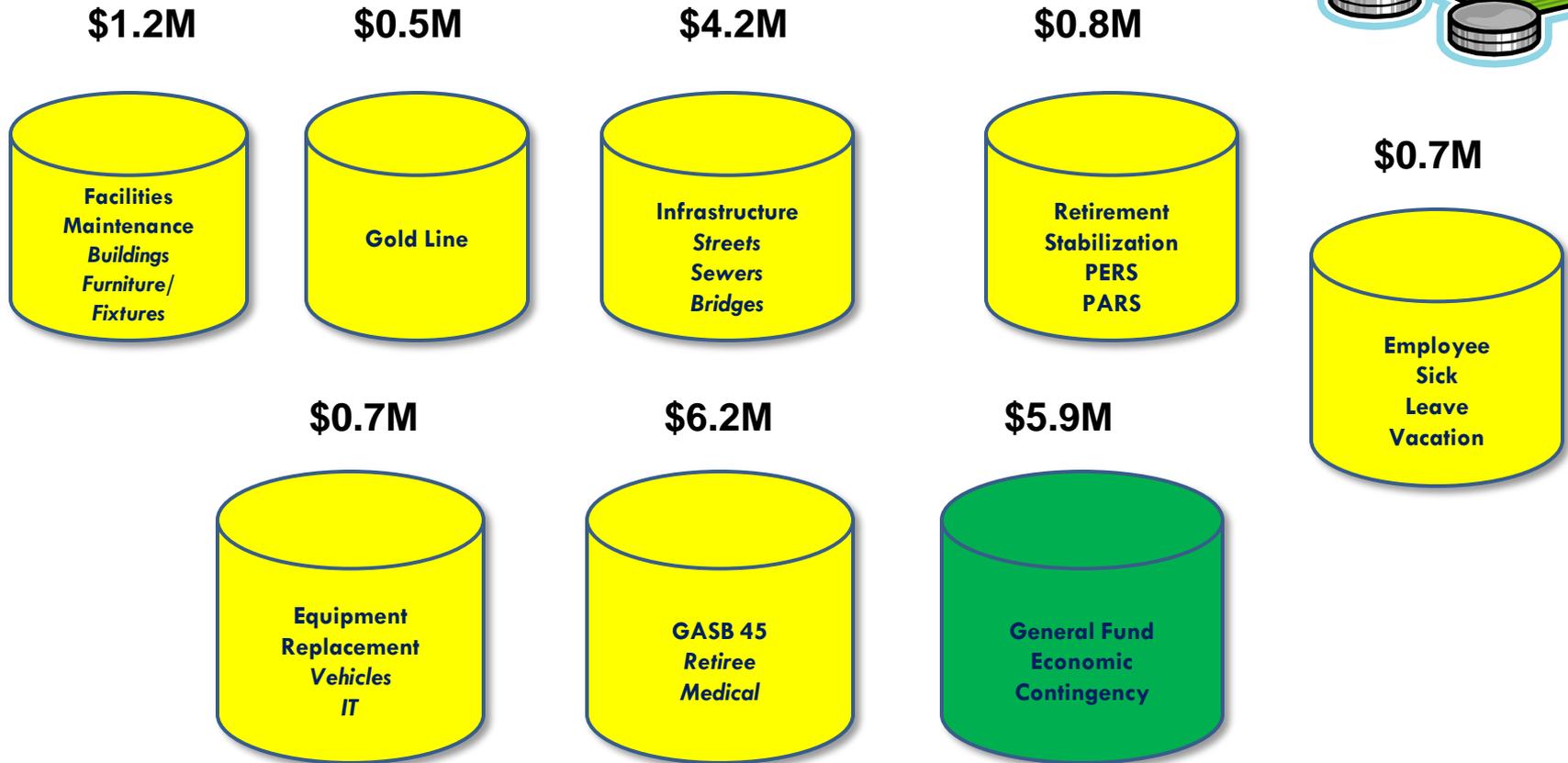
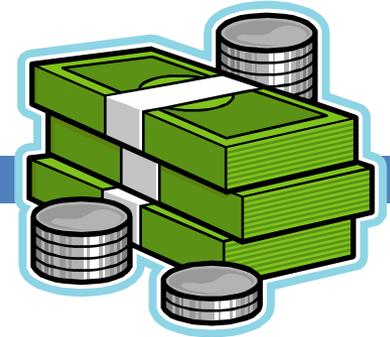
# Effect on GF Available Reserves

<b>Beginning 7/1/10 Per Audited FS</b>	<b>\$20,520,000</b>
Repayment of loan from CRA	\$ 3,600,000
Net infrastructure Reserve Increase	\$ 200,000
Equipment Replacement	\$( 24,000)
Projected FY 10/11 Budget Deficit	<u>\$(1,737,000)</u>
<b>Ending GF Available Reserves FY 10/11 - EST</b>	<b><u>\$22,559,000</u></b>
Projected FY 11/12 Budget Deficit	<u>\$(2,300,000)</u>
<b>Ending GF Available Reserves FY 11/12 - EST</b>	<b><u>\$20,259,000</u></b>

## **PAST 3 FY'S THE CITY PAID OFF LONG TERM LIABILITIES:**

- \$1.3M OF ROLLING RETRO FOR LIABILITY/WC INSURANCE
- \$845,000 OF PUBLIC SAFETY SIDE FUND
- \$1.2M GASB 45 RETIREE HEALTH LIABILITY

# Ending Estimated Reserves - FY 2011-12



**TOTAL \$20.2 MILLION**

# FUTURE REVENUE OPPORTUNITIES

## REDEVELOPMENT / ECONOMIC DEVELOPMENT

A) REMOVES BLIGHTED AREAS OF CITY/IMPROVES PROPERTY VALUES

B) CREATES REVENUE FOR THE GENERAL FUND

IN PROGRESS:

- ▣ MATERIALS RECYCLING FACILITY
- ▣ SALE OF 12 ACRE SITE TO CRA FOR DEVELOPMENT
- ▣ HUY FONG OPERATIONS TO BEGIN LATE 2011
- ▣ OLIVE PIT OPPORTUNITIES
- ▣ IMPLEMENTATION OF REDEVELOPMENT STRATEGIC PLAN FOR OTHER OPPORTUNITIES OUTLINED

# BUDGET FOR OTHER FUNDS

---

- REDEVELOPMENT AGENCY
- HOUSING AUTHORITY
- SPECIAL MINING
- AB939

# REDEVELOPMENT AGENCY

## FY 2011/12 PROPOSED BUDGET

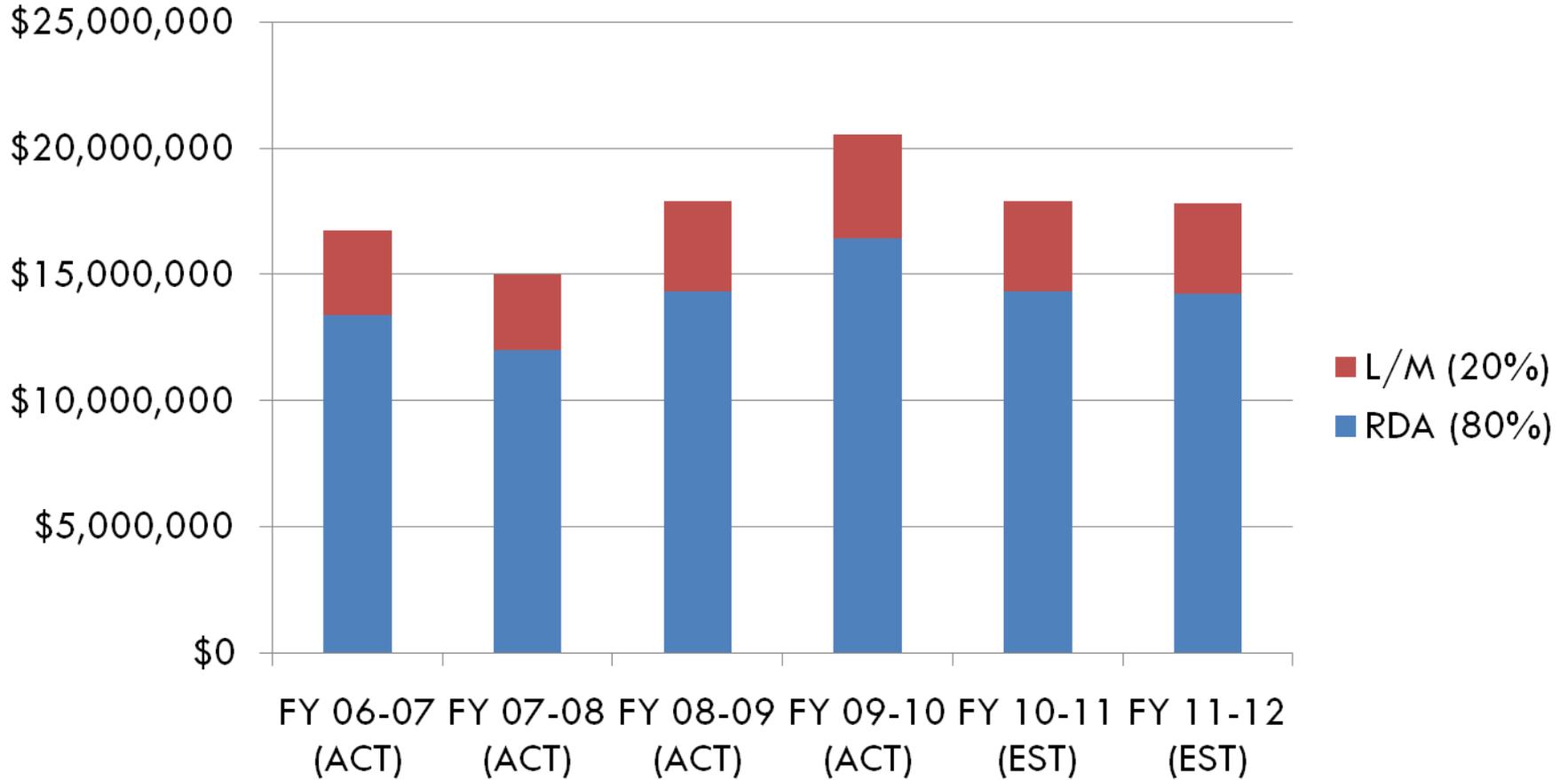
	REDEVELOPMENT FUNDS (80% MONIES)	LOW AND MODERATE INCOME FUNDS (20% SET-ASIDE)
REVENUES	\$18,364,000	\$4,760,000
TRANSFERS IN	<u>\$6,846,000</u>	<u>\$2,032,000</u>
	\$25,210,000	\$6,792,000
EXPENDITURES	\$18,777,000	\$3,871,000
TRANSFERS OUT	<u>\$6,181,000</u>	<u>\$2,182,000</u>
	\$24,958,000	\$6,053,000
SURPLUS (DEFICIT)	<u>\$252,000</u>	<u>\$739,000</u>

# CRA FUND BALANCES

## JUNE 30, 2012 (ESTIMATED)

	REDEVELOPMENT FUNDS (80% MONIES)	LOW AND MODERATE INCOME FUNDS (20% SET-ASIDE)
LAND HELD FOR RESALE	(CONVEYED TO GF AS AGENT FOR FUTURE DEVELOPMENT)	\$4,214,000
DEBT SERVICE RESERVES	\$6,861,000	-
SERAF LOAN OBLIGATION	\$1,189,000	-
EST. AVAILABLE RESERVES	\$14,029,000	\$5,162,000

# TAX INCREMENT REVENUES



# OTHER REDEVELOPMENT REVENUES

- INTEREST INCOME - \$150K
- ANNUAL LOAN FROM GF - \$3M
  - ▣ REPAID EACH YEAR WITH INTEREST
- RENTS = \$950K

# FY 11/12 CRA

## BUDGETED EXPENDITURES

	RDA ACTIVITIES	LOW-MOD HOUSING ACTIVITIES
DEBT SERVICE PAYMENTS	\$6,846,000	\$2,032,000
REPAY GENERAL FUND ADVANCE	\$3,090,000	-
REPAY SERAF LOAN TO LOW/MOD FUND	\$1,196,000	-
PASS THROUGH AGREEMENTS	\$5,600,000	-
CITY SERVICES REIMB. BY CRA	\$656,000	\$446,000
PROJECT COSTS	<u>\$1,389,000</u>	<u>\$1,393,000</u>
TOTAL EXPENDITURES	<u>\$18,777,000</u>	<u>\$3,871,000</u>

# REDEVELOPMENT

## ON-GOING CAPITAL PROJECTS

- Pavement Management Study
- Storm Drain Master Study
- Vincent Street Resurfacing
- Manning Pit Remediation
- Kincade Pit Drainage Improvement
- 605 Fwy/Live Oak/Arrow Hwy Improvements
- Los Angeles Street Bridget Widening

# REDEVELOPMENT

## ECONOMIC DEVELOPMENT PROJECTS

- 17-Acre Site (Materials Recovery Facility)
- Shannon Casket Site
- Arrow Automotive/Dishanni Property
- Jeffries Property
- 242 Live Oak Property
- 2424 Mountain Ave
- 2511 Buena Vista
- Alderson Site

# L/M HOUSING FUND PROJECTS IN PROGRESS

- MAYANS DEVELOPMENT - IN-FILL HOUSING PROJECT
- REHABILITATION HOME IMPROVEMENT LOANS

# HOUSING AUTHORITY

## FY 11/12 PROPOSED BUDGET

REVENUES	\$158,000	Interest Income/Transfer In
EXPENDITURES	<u>\$219,000</u>	Project costs – Las Casitas Subsidies Las Casitas Phase II
SURPLUS (DEFICIT)	<u>(\$ 61,000)</u>	

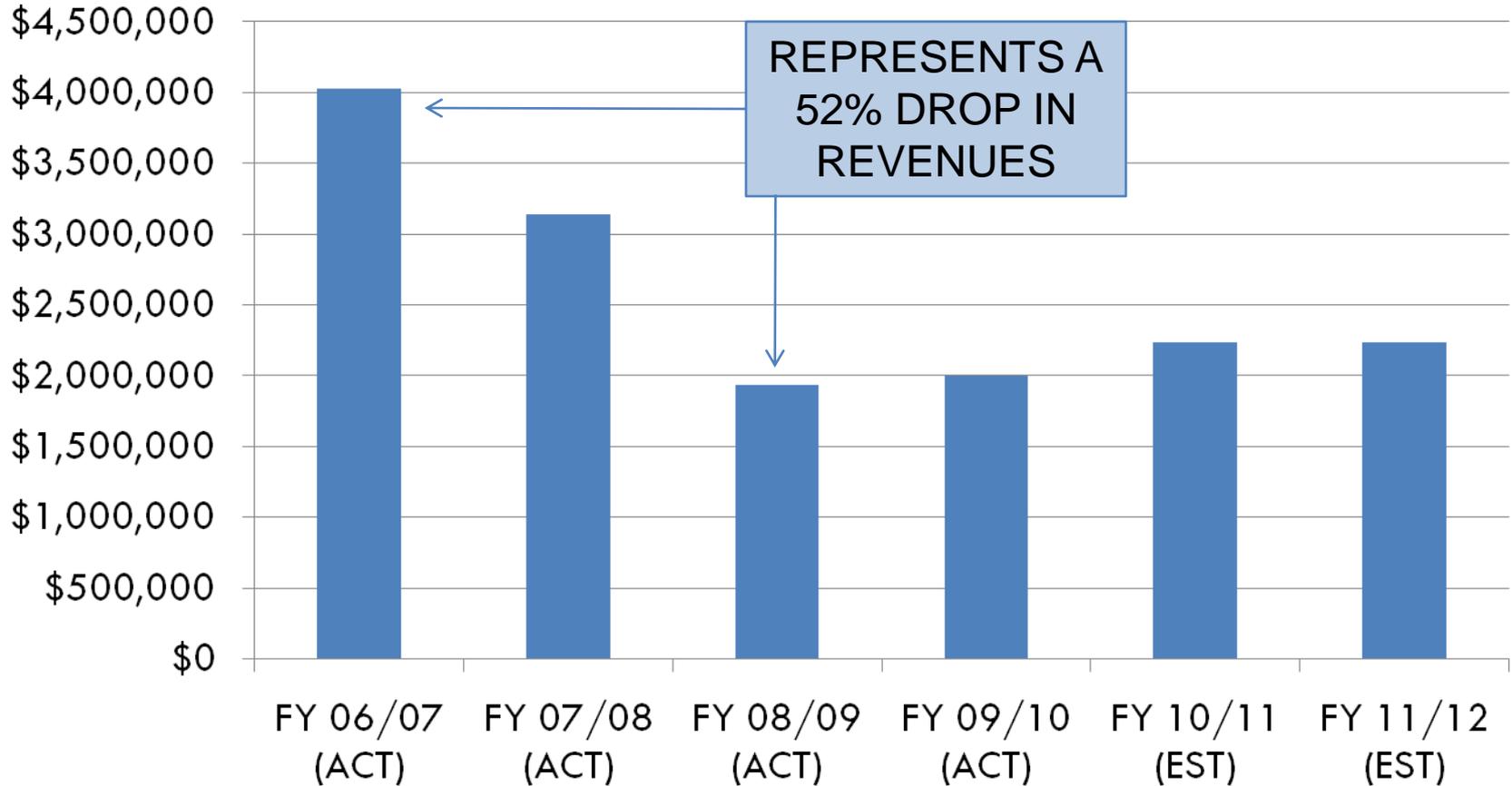
EST. AVAILABLE RESERVES 6/30/12 - \$383,000

# SPECIAL MINING FUNDS

## FY 11/12 PROPOSED BUDGET

	SPECIAL MINING	RECLAMATION
REVENUES	\$2,438,000	\$741,000
EXPENDITURES	<u>\$2,227,000</u>	<u>\$28,000</u>
SURPLUS (DEFICIT)	<u>\$ 211,000</u>	<u>\$713,000</u>
EST. RESERVES 6/30/12	<u>\$11,116,000</u>	<u>\$6,601,000</u>

# SPECIAL MINING TAX REVENUES



# FY 11/12 SPECIAL MINING BUDGETED EXPENDITURES

	SPECIAL MINING	RECLAMATION
CAPITAL PROJECTS:		
EMERGENCY OPERATIONS CENTER	\$60,000	\$ -
STAFF COSTS ALLOCATED TO SM	\$857,000	-
OPERATING COSTS	\$639,000	\$28,000
TRANSFER TO RECLAMATION FUND	<u>\$671,000</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$2,227,000</u>	<u>\$28,000</u>

# AB 939

## FY 11/12 PROPOSED BUDGET

REVENUES	\$359,000	AB939 Fees
EXPENDITURES	<u>\$315,000</u>	Allocated Staff Costs Resident Trash Pick Up Annual Report Filings Legal and other Admin. Costs
SURPLUS (DEFICIT)	<u>\$ 44,000</u>	

EST. RESERVES 6/30/12 - \$228,000



# QUESTIONS OR COMMENTS